



Fire and Rescue Service

APPROVED FY27 BUDGET

\$311,940,036

FULL TIME EQUIVALENTS

1,385.01



COREY SMEDLEY, FIRE CHIEF

MISSION STATEMENT

The mission of the Montgomery County Fire and Rescue Service (MCFRS) is to create and enhance public safety through measures to reduce vulnerability and improve resilience.

MCFRS consists of the Office of the Fire Chief, Division of Operations, Division of Human Resources, Division of Fiscal Management, Division of Support Services, Division of Volunteer Services, the Fire and Emergency Services Commission, and 19 Local Fire and Rescue Departments (LFRD). MCFRS operates 37 fire and rescue stations and several satellite offices.

BUDGET OVERVIEW

The total approved FY27 Operating Budget for the Montgomery County Fire and Rescue Service is \$311,940,036, an increase of \$1,856,563 or 0.60 percent from the FY26 Approved Budget of \$310,083,473. Personnel Costs comprise 84.04 percent of the budget for 1,383 full-time position(s) and one part-time position(s), and a total of 1,385.01 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 15.96 percent of the FY27 budget.

The Debt Service for the Fire Tax District Fund is appropriated in the Debt Service Fund and is, therefore, not displayed in this section. To pay for the Debt Service, a transfer of funds from the Fire Tax District Fund to the Debt Service Fund of \$9,311,730 for General Obligation debt and \$6,511,050 for other debt is required.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:



Safe Neighborhoods

INITIATIVES



Continue to assess MCFRS services through the lens of social vulnerability and resilience to determine service adjustments.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- ✦ Improved capacity for emergency medical response with structural changes among the EMS supervisors; converted two daywork positions into shiftwork positions to guarantee staffing of Ambulance 715, and added a new transport unit at Fire Station 25 (Aspen Hill) - Medic 75.
- ✦ Created and deployed census tract-based analysis for critical emergency medical incidents to guide community risk reduction efforts.
- ✦ Implemented a management process that allows the department to monitor system health and resilience (PULSE).
- ✦ Created and filled two permanent civilian positions at the Public Safety Training Academy (PSTA).
- ✦ Hosted inaugural Girls' Camp, "Wired for Fire," to educate and encourage young women who may be considering fire/EMS vocations.
- ✦ Implemented a strategic plan for recruitment that improves the application and hiring process for MCFRS candidates and ensures MCFRS has access to a diverse and qualified pool of applicants.
- ✦ Developed a Volunteer Safety Officer program.

PROGRAM CONTACTS

Contact Dominic Del Pozzo of the Montgomery County Fire and Rescue Service at 240-777-2236 or Vivian Ikoro of the Office of Management and Budget at 240-777-2758 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY26 estimates reflect funding based on the FY26 Approved Budget. The FY27 and FY28 figures are performance targets based on the FY27 Approved Budget and funding for comparable service levels in FY28.

PROGRAM DESCRIPTIONS

✦ Fiscal Management

The **Division of Fiscal Management** is responsible for the overall management of the MCFRS operating budget, the management and administration of State and Federal funding, management oversight of the EMS reimbursement program, accounts payable and receivable, and contract management and development.

The **Budget and Grants Section** handles budget development; grant coordination, administration, and close-out; expenditure and revenue analysis and tracking; ordering and payment for office and station supplies; and department-wide financial procedures.

The **Emergency Medical Services Transport (EMST) Reimbursement Section** manages the department's ambulance transport reimbursement program. The section reviews patient care reports, ensures compliance with various local and federal regulations, manages the contract with the billing company, reconciles revenues, and distributes and tracks EMST revenues that

are sent to the 19 volunteer departments; and monitors the expenditure of EMST reimbursement funds by MCFRS.

The **Procurement Section** advises and assists in the acquisition of all goods and services for the department. The expertise on procurement procedures and regulations resides in this section, which develops and administers contracts throughout MCFRS. All payments and purchase orders are entered and approved by the Procurement Section, and the section coordinates and oversees the department's purchasing card accounts.

Program Performance Measures	Actual FY24	Actual FY25	Estimated FY26	Target FY27	Target FY28
Emergency Medical Services Transport (EMST) revenue collected (in millions) ¹	\$32.05	\$36.33	\$42.00	\$42.00	\$42.00
Percentage of overtime hours worked on direct service operations (to fill minimum staffing positions)	78.6%	80.1%	83.0%	83.0%	83.0%
Overtime hours worked per full-time, non-seasonal employee	358	354	350	350	350
Overtime expenditures (in millions)	\$30.28	\$32.50	\$31.00	\$31.00	\$31.00
Difference between overtime expenditures and overtime budget (in millions)	\$10.67	\$12.50	\$10.00	\$10.00	\$10.00

¹ The figures include EMST and Emergency Service Transporter Supplemental Payment Program (ESPP) revenue.

FY27 Approved Changes	Expenditures	FTEs
FY26 Approved	7,772,495	16.00
Increase Cost: Insurance Premium	385,490	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	114,411	0.00
FY27 Approved	8,272,396	16.00

Human Resources Division

The **Division of Human Resources** is a comprehensive support function of MCFRS focused on the management and maximization of potential for human capital. The division includes Administrative Services, the Health and Wellness Section, and the Training Section.

Administrative Services is responsible for personnel and labor related issues, including recruitment and hiring, administering promotional exams, discipline, and the collective bargaining process. It also represents MCFRS in mediation, arbitration, alternative dispute resolution, and in front of the Merit System Protection Board.

Health and Wellness focuses on the physical, behavioral, and mental health of career and volunteer employees. Fire Rescue Occupational Medical Services provides entry level and physicals, injury care, return to work and fitness for duty exams, vaccinations, and cancer screenings. The Mental Health professionals provide direct clinical services to MCFRS personnel; make referrals; and train and educate personnel.

The **Training Section** manages and staffs the training academy, an accredited institution that provides multi-level training, education, and certification to career and volunteer personnel, in compliance with applicable regulations.

Program Performance Measures	Actual FY24	Actual FY25	Estimated FY26	Target FY27	Target FY28
Percentage of non-white male recruit applications	49.8%	64.0%	50.0%	50.0%	50.0%
Number of Critical Incident Stress Management (CISM) activations	175	141	150	150	150

FY27 Approved Changes	Expenditures	FTEs
FY26 Approved	28,423,962	34.01
Increase Cost: Public Safety Training Academy - Fireblast Live Fire Maintenance Contract	40,000	0.00
Technical Adj: Transfer Safety Section from Human Resources to Support Services	(1,207,496)	(5.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	4,724,543	11.00
FY27 Approved	31,981,009	40.01

Office of the Fire Chief

The **Office of the Fire Chief (OFC)** has the ultimate responsibility for the overall management, direction, planning, and coordination of all MCFRS programs and operations. The OFC includes the Internal Affairs Section; the Community Risk Reduction Section; the Diversity, Equity, and Inclusion program; the Planning Section; and the Public Information Office.

The **Professional Standards Section** investigates complaints and serious violations of the personnel regulations and department policy and conducts procedural background investigations of applicants for firefighter/rescuer positions.

The **Community Risk Reduction Section** mitigates threats and risks through education and preparedness initiatives and strategies designed to improve the safety and resilience of our communities.

The **Diversity, Equity, and Inclusion** program manager supports the department's vision of a diverse, inclusive, and equitable workplace and takes the lead in molding an institutional culture that values and supports DEI. The DEI manager is responsible for developing and implementing strategies and procedures to advance organizational change, fostering a positive and inclusive work environment, facilitating equitable outcomes for staff, and ensuring that DEI considerations are incorporated into the department's decision-making processes.

The **Planning Section** is primarily responsible for the development and implementation of the MCFRS Master Plan, performance management and other analytical work to improve processes and programs, and management of the department's accreditation program.

The **Public Information Office** facilitates media relations, messages, and imaging/brand management and is responsible for disseminating information to the public on departmental programs and services; conducting outreach and fire safety education; and ensuring high quality customer service.

Program Performance Measures	Actual FY24	Actual FY25	Estimated FY26	Target FY27	Target FY28
Community Risk Reduction: Number of engagement hours	164,473	218,014	180,000	180,000	180,000
Community Risk Reduction: Number of home safety checks	306	550	350	375	400
Community Risk Reduction: Percent of resuscitations (CPR) initiated by bystanders	23.3%	24.4%	25.0%	27.0%	30.0%
Internal Affairs: Median number of days to complete non-criminal or traffic-related Internal Affairs investigations.	61	54	50	50	50
Community Risk Reduction: Bystander CPR sessions taught (# of training sessions) ¹	88	108	120	150	150
Community Risk Reduction: Number of people trained in bystander CPR ²	3,870	2,951	4,000	5,000	5,000

¹ FY24 is the first measurable year for this program.

² FY24 is the first measurable year for this program; Total number of interactions (placed hands on manikin).

FY27 Approved Changes	Expenditures	FTEs
FY26 Approved	5,378,548	22.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,010,689	0.00
FY27 Approved	6,389,237	22.00

Operations

The **Division of Operations** is responsible for the day-to-day delivery of critical Emergency Medical Services (EMS), fire suppression, hazardous materials, and technical rescue mitigation to the residents and visitors of Montgomery County. The division is organized into four primary sections:

Field Operations: the nearly 1,200 career employees who provide fire, emergency medical, and rescue services across Montgomery County.

Communications Section: career firefighters assigned to the Emergency Communication Center (ECC), responsible for dispatching the proper response assignment, ensuring fire-rescue response personnel have adequate situational awareness of the dispatched event, and managing all response communications and technologies.

Special Operations: provides specialized training, planning, technical support, and response in the areas of hazardous materials, technical rescue, water-ice rescue, passenger rail support, bomb/explosive incidents, fire and explosives investigations, and interoperable communications resources.

Emergency Medical and Integrated Healthcare Services (EMIHS): provides guidance and oversight for all pre-hospital care services provided by MCFRS.

MCFRS Operations' personnel operate from 37 Fire and Rescue stations. The career and volunteer components of this combination department work in an "Integrated Emergency Command Structure" that defines the authority and responsibility for all members of the service. MCFRS responded to nearly 144,000 emergency incidents in FY25. Requests for emergency medical assistance comprise the majority of those incidents; in FY25, there were nearly 116,000 dispatched EMS calls and approximately 28,000 fire, technical rescue, and hazardous materials incidents combined.

Program Performance Measures	Actual FY24	Actual FY25	Estimated FY26	Target FY27	Target FY28
Number of fire incidents	19,683	20,491	21,000	21,500	22,000
Number of persons rescued from structure fires	10	15	10	10	10
Percentage of residential structure fires confined to the room of origin	84.6%	76.2%	80.0%	80.0%	80.0%
Number of residential fire injuries per 100,000 residents	1.4	1.5	1.5	1.5	1.5
Number of residential fire deaths per 100,000 residents	0.4	0.8	0.5	0	0
Number of EMIHS (medical services) incidents ¹	113,865	115,677	117,000	118,000	120,000
EMS cardiac care: Percentage of cardiac arrest patients with return of spontaneous circulation (ROSC)	32.4%	29.2%	30%	30%	30%
90th percentile arrival time for first engine to structure fire in urban areas of the County	9:31	9:09	9:15	9:15	9:15

¹ Includes mutual aid dispatches.

FY27 Approved Changes	Expenditures	FTEs
FY26 Approved	231,401,895	1,243.40
Increase Cost: Holiday Pay - Federal Elections	376,000	0.00
Increase Cost: Robot Software Upgrade and Maintenance	150,275	0.00
Replace: Hazardous Materials Operations - Loss of Council of Governments Support	91,554	0.00
Increase Cost: Medical Director - New Vendor Contract Price Escalation	56,422	0.00
Reduce: Staffing Adjustment for Aerial Tower 724 (Hillandale)	(1,787,119)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,251,170	(1.00)
FY27 Approved	231,540,197	1,242.40

Support Services

The **Division of Support Services** provides centralized administrative and management service and direction for support functions across the department. Core services include CIP and facility management, fleet services, technology services, and safety and supply.

The **CIP and Facilities Section** is responsible for ensuring fire and rescue facilities are properly built and maintained.

Fleet is responsible for the design, specification, purchase, and maintenance of MCFRS apparatus and vehicles, and related tools and associated equipment. More than 250 specialized emergency vehicles are inspected and maintained at the Central Maintenance Facility. Oversight of ladder, pump, and hose testing is also provided by this section.

The **Technology Services Section** is responsible for development, implementation, and ongoing support of all information technology needs for the department. This section ensures compliance with all Department of Technology and Enterprise Business Solutions' requirements; is responsible for radio and telecom infrastructure; manages Computer Aided Dispatch; maintains the Data Warehouse; oversees station alerting, and maintains desktops, firehouse reporting, and inventory control software.

The **Safety and Supply Section** includes several units that manage the logistics of the uniform and personal protective equipment needs of MCFRS career and volunteer personnel and administer and oversee EMS logistics. Safety continues to ensure the occupational safety of personnel through management, accountability, and enforcement of safety policies and procedures in all aspects of fire-rescue activities. The program develops and promotes proactive prevention initiatives to reduce injuries to personnel and damage to property by engaging in root cause analysis and monitoring performance.

Program Performance Measures	Actual FY24	Actual FY25	Estimated FY26	Target FY27	Target FY28
Number of Code of Maryland Regulations (COMAR)-mandated vehicle inspections performed	273	286	250	250	250
Number of gear pieces inspected and cleared	4,026	3,886	4,200	4,300	4,400
Number of safety inspections (personal protective equipment) performed ¹	1,794	1,958	2,000	2,000	2,000
Number of times MCFRS went below its minimum complement of apparatus	63	123	90	90	90
Technology: Average satisfaction score from customer service survey (scale of 1-5)	4.8	4.7	4.8	4.8	4.8

¹ Does not include volunteer inspections.

FY27 Approved Changes	Expenditures	FTEs
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FY27 Approved Changes	Expenditures	FTEs
FY26 Approved	25,267,498	63.60
Technical Adj: Transfer Safety Section from Human Resources to Support Services	1,207,496	5.00
Increase Cost: Emergency Medical Services - Boundtree Contract	240,000	0.00
Increase Cost: Personal Protective Equipment - Cleaning and Repair Contract Escalations	129,500	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(2,977,678)	(10.00)
FY27 Approved	23,866,816	58.60

Volunteer Services

The **Division of Volunteer Services (DVS)** manages and provides support and volunteer advocacy, oversight, mediation, and enforcement of MCFRS policies, coordination and technical assistance, incentives, and administrative services to support the Local Fire and Rescue Departments (LFRD) within MCFRS.

This program promotes consistent and balanced integration of the activities of volunteer and career firefighters and rescuers; promotes recruitment and retention of volunteers, assists LFRDs in training, risk management, the formulation and standardization of LFRD/MCFRS business plans, use and maintenance of fire and rescue apparatus, budget preparation, and formulating department-wide policy.

The program makes recommendations to the Fire Chief, monitors legislative and regulatory actions involving volunteer activities, and informs the affected groups.

Program Performance Measures	Actual FY24	Actual FY25	Estimated FY26	Target FY27	Target FY28
Number of new volunteer emergency medical technicians (EMTs) trained	83	71	80	80	80
Number of volunteer stand-by hours	438,563	440,569	443,000	446,000	449,000
Number of active volunteer service providers	862	1,259	1,270	1,280	1,290
Number of Community Emergency Response Team (CERT) deployments/engagements	90	87	94	101	108

FY27 Approved Changes	Expenditures	FTEs
FY26 Approved	11,839,075	6.00
Increase Cost: Length of Service Award Program (LOSAP)	239,648	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(2,188,342)	0.00
FY27 Approved	9,890,381	6.00

BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Approved FY27	%Chg Bud/App
FIRE					
EXPENDITURES					
Salaries and Wages	187,013,268	181,861,310	195,133,157	181,238,700	-0.3 %
Employee Benefits	71,399,392	78,726,953	77,643,186	80,925,540	2.8 %

BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Approved FY27	%Chg Bud/App
Fire Personnel Costs	258,412,660	260,588,263	272,776,343	262,164,240	0.6 %
Operating Expenses	52,424,493	49,495,210	56,422,456	49,775,796	0.6 %
Capital Outlay	174,253	0	0	0	—
Fire Expenditures	311,011,406	310,083,473	329,198,799	311,940,036	0.6 %
PERSONNEL					
Full-Time	1,370	1,383	1,383	1,383	—
Part-Time	1	1	1	1	—
FTEs	1,372.01	1,385.01	1,385.01	1,385.01	—
REVENUES					
Property Tax	284,964,183	308,757,869	305,220,062	312,484,151	1.2 %
Other Intergovernmental	0	13,700,000	15,000,000	13,700,000	—
State Fire/Rescue 508 Funds	1,941,338	0	2,121,756	0	—
Miscellaneous Revenues	879,746	0	180,000	0	—
EMS Reimbursement-Ambulance Fee	33,509,282	25,030,000	25,030,000	25,030,000	—
Federal Reimbursement	6,354,431	0	0	0	—
Fire Revenues	327,648,980	347,487,869	347,551,818	351,214,151	1.1 %
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	3,407,971	0	0	0	—
Employee Benefits	449,244	0	0	0	—
Grant Fund - MCG Personnel Costs	3,857,215	0	0	0	—
Operating Expenses	1,873,115	0	0	0	—
Capital Outlay	126,303	0	0	0	—
Grant Fund - MCG Expenditures	5,856,633	0	0	0	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Federal Grants	5,684,579	0	0	0	—
State Grants	8,645	0	0	0	—
Grant Fund - MCG Revenues	5,693,224	0	0	0	—
DEPARTMENT TOTALS					
Total Expenditures	316,868,039	310,083,473	329,198,799	311,940,036	0.6 %
Total Full-Time Positions	1,370	1,383	1,383	1,383	—
Total Part-Time Positions	1	1	1	1	—
Total FTEs	1,372.01	1,385.01	1,385.01	1,385.01	—

BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Approved FY27	%Chg Bud/App
Total Revenues	333,342,204	347,487,869	347,551,818	351,214,151	1.1 %

FY27 APPROVED CHANGES

	Expenditures	FTEs
FIRE		
FY26 ORIGINAL APPROPRIATION	310,083,473	1,385.01
<u>Changes (with service impacts)</u>		
Reduce: Staffing Adjustment for Aerial Tower 724 (Hillandale) [Operations]	(1,787,119)	0.00
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: FY27 Compensation Adjustment	7,892,085	0.00
Increase Cost: Risk Management Adjustment	1,273,995	0.00
Technical Adj: Transfer Safety Section from Human Resources to Support Services [Support Services]	1,207,496	5.00
Increase Cost: Annualization of FY26 Compensation Increases	888,776	0.00
Increase Cost: Annualization of FY26 Lapsed Positions	629,821	0.00
Increase Cost: Insurance Premium [Fiscal Management]	385,490	0.00
Increase Cost: Holiday Pay - Federal Elections [Operations]	376,000	0.00
Increase Cost: Printing and Mail	316,254	0.00
Increase Cost: Emergency Medical Services - Boundtree Contract [Support Services]	240,000	0.00
Increase Cost: Length of Service Award Program (LOSAP) [Volunteer Services]	239,648	0.00
Increase Cost: Robot Software Upgrade and Maintenance [Operations]	150,275	0.00
Increase Cost: Personal Protective Equipment - Cleaning and Repair Contract Escalations [Support Services]	129,500	0.00
Replace: Hazardous Materials Operations - Loss of Council of Governments Support [Operations]	91,554	0.00
Increase Cost: Medical Director - New Vendor Contract Price Escalation [Operations]	56,422	0.00
Increase Cost: Public Safety Training Academy - Fireblast Live Fire Maintenance Contract [Human Resources Division]	40,000	0.00
Decrease Cost: Motor Pool Adjustment	(373,059)	0.00
Decrease Cost: Retirement Adjustment	(827,567)	0.00
Technical Adj: Transfer Safety Section from Human Resources to Support Services [Human Resources Division]	(1,207,496)	(5.00)
Decrease Cost: Elimination of One-Time Items Approved in FY26	(3,318,196)	0.00
Decrease Cost: Annualization of FY26 Personnel Costs	(4,547,316)	0.00
FY27 APPROVED	311,940,036	1,385.01

PROGRAM SUMMARY

Program Name	FY26 APPR Expenditures	FY26 APPR FTEs	FY27 APPR Expenditures	FY27 APPR FTEs
Fiscal Management	7,772,495	16.00	8,272,396	16.00

PROGRAM SUMMARY

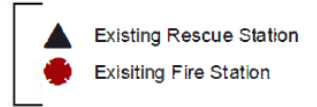
Program Name	FY26 APPR Expenditures	FY26 APPR FTEs	FY27 APPR Expenditures	FY27 APPR FTEs
Human Resources Division	28,423,962	34.01	31,981,009	40.01
Office of the Fire Chief	5,378,548	22.00	6,389,237	22.00
Operations	231,401,895	1,243.40	231,540,197	1,242.40
Support Services	25,267,498	63.60	23,866,816	58.60
Volunteer Services	11,839,075	6.00	9,890,381	6.00
Total	310,083,473	1,385.01	311,940,036	1,385.01

FUNDING PARAMETER ITEMS

CC APPROVED (\$000S)

Title	FY27	FY28	FY29	FY30	FY31	FY32
FIRE						
EXPENDITURES						
FY27 Approved	311,940	311,940	311,940	311,940	311,940	311,940
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY27	0	(240)	(240)	(240)	(240)	(240)
Items recommended for one-time funding in FY27, including Length of Service award will be eliminated from the base in the outyears.						
Labor Contracts	0	1,006	1,006	1,006	1,006	1,006
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	311,940	312,706	312,706	312,706	312,706	312,706

FIRE AND RESCUE STATIONS

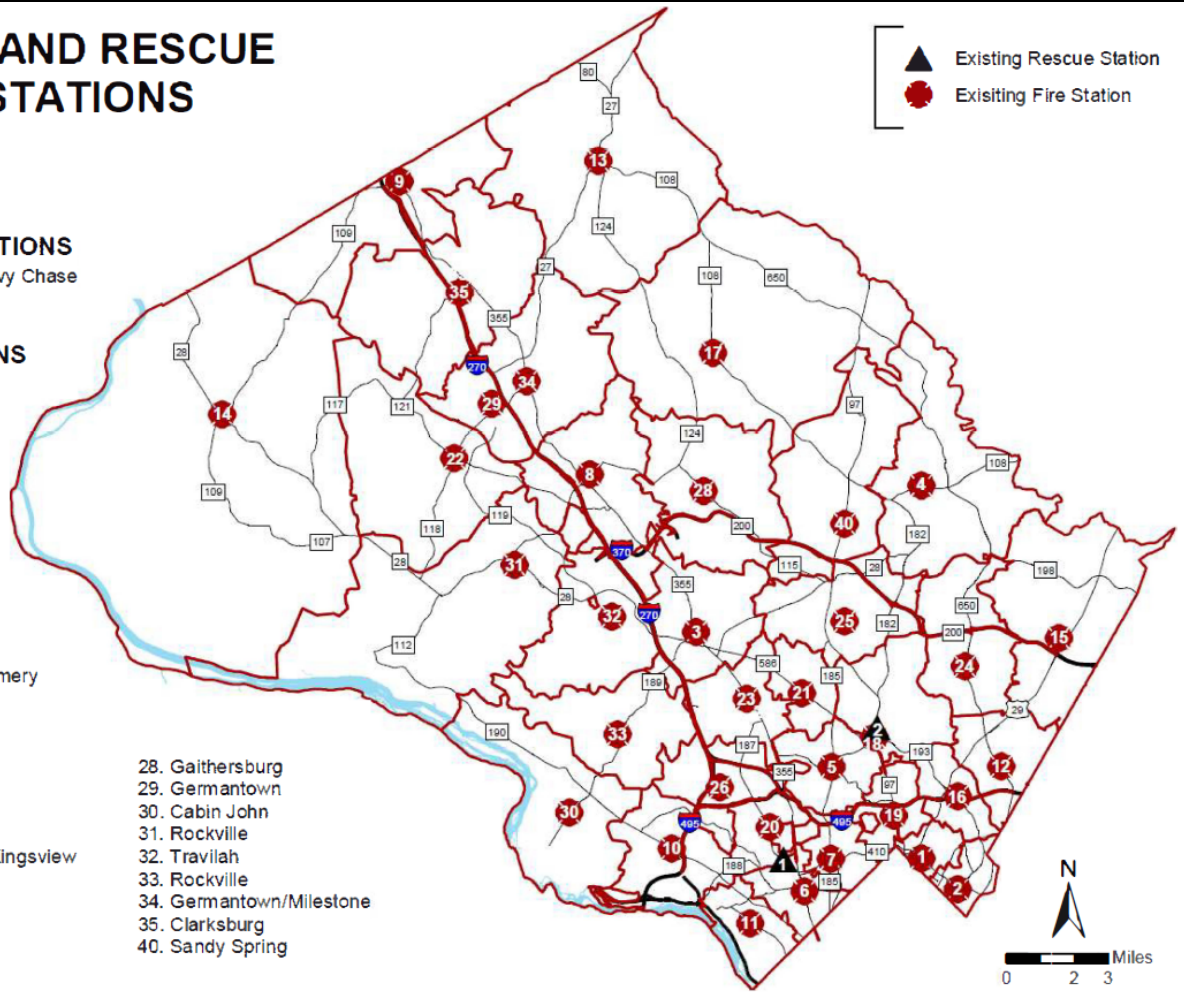


RESCUE STATIONS

1. Bethesda- Chevy Chase
2. Wheaton

FIRE STATIONS

- | | |
|--------------------------|--------------------------|
| 1. Silver Spring | 28. Gaithersburg |
| 2. Takoma Park | 29. Germantown |
| 3. Rockville | 30. Cabin John |
| 4. Sandy Spring | 31. Rockville |
| 5. Kensington | 32. Travilah |
| 6. Bethesda | 33. Rockville |
| 7. Chevy Chase | 34. Germantown/Milestone |
| 8. Gaithersburg | 35. Clarksburg |
| 9. Hyattstown | 40. Sandy Spring |
| 10. Cabin John | |
| 11. Glen Echo | |
| 12. Hillandale | |
| 13. Damascus | |
| 14. Upper Montgomery | |
| 15. Burtonsville | |
| 16. Silver Spring | |
| 17. Laytonsville | |
| 18. Kensington | |
| 19. Silver Spring | |
| 20. Bethesda | |
| 21. Kensington | |
| 22. Germantown/Kingsview | |
| 23. Rockville | |
| 24. Hillandale | |
| 25. Kensington | |
| 26. Bethesda | |



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